## S10 Fleet replacement plan

Our fleet replacement plan looks at moving to cleaner vehicles. We assess the benefits and challenges of this change.

It helps us find ways to cut emissions. We can boost efficiency and meet our environmental goals.

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| * **Projected procurement cycles of vehicles within the fleet** |
| *[E.g.*   * ***Step 1.*** *Check the condition, age, and performance of the current vehicles. Identify which vehicles need replacement and when. Consider usage patterns, operational needs, maintenance, and specific vehicle functions.* * ***Step 2.*** *Replace items based on their usage, changes in regulations, and what permits you need.* * ***Step 3.*** *Plan for future needs by thinking about upcoming operational shifts, including:*   + *Expansion*   + *New contracts*   + *Updates to vehicle specifications* * ***Step 4.*** *Track market trends, technology updates, and changes in operations. Then, adjust your plan based on what you see.]* |
| * **Estimated total cost of owning petrol and diesel internal combustion engine vehicles. Compare this with their lower environmental impact alternatives.**   ***Sensitive commercial information does not need to be disclosed.*** |
| *[the following factors can be taken into consideration: initial purchase price, depreciation rate, fuel costs, maintenance and repair, insurance, road tax and fees, environmental impact, charging infrastructure, residual value –* ***not applicable if your fleet is already fully electric, or, if currently there is no lower emission alternative option available for the type of vehicles in your fleet****]*  *[Consider these factors:*   * *Initial purchase price* * *Depreciation rate* * *Fuel costs* * *Maintenance and repair* * *Insurance* * *Road tax and fees* * *Environmental impact* * *Charging infrastructure* * *Residual value]* |
| * **Financial support available for the procurement of lower environmental impact vehicles** |
| *[E.g.*   * *Look into Government programs and local authority initiatives* * *Consider financing options from suppliers and manufacturers* * *Sign up for various industry forums* * *Connect with others in the industry* * *Find opportunities for possible financial support.]* |
| * **Practical factors to consider when adding lower environmental impact vehicles into the fleet.**   ***Not relevant if these factors have already been considered for the total cost of ownership exercise.*** |
| *[E.g.*   * *Fuelling and charging requirements* * *Running times* * *Need for electricity grid upgrades at charging sites* * *Required operational changes* |